



PUBLIC DISCLOSURE STATEMENT

PLENARY GROUP HOLDINGS PTY LTD

**ORGANISATION CERTIFICATION
CY2024**

Australian Government
Climate Active
Public Disclosure Statement



NAME OF CERTIFIED ENTITY	Plenary Group Holdings Pty Ltd
REPORTING PERIOD	1 January 2024 – 31 December 2024 Arrears report
DECLARATION	<p><i>To the best of my knowledge, the information provided in this public disclosure statement is true and correct and meets the requirements of the Climate Active Carbon Neutral Standard.</i></p>  <p>Paul Crowe Chief Executive Officer 20 August 2025</p>



Australian Government
**Department of Climate Change, Energy,
the Environment and Water**

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Version 9.1.



1. CERTIFICATION SUMMARY

TOTAL EMISSIONS OFFSET	2,873 tCO ₂ -e
CARBON OFFSETS USED	17.4% ACCUs, 9.4% VERs, 73.2% VCUs
RENEWABLE ELECTRICITY	46.89%
CARBON ACCOUNT	Prepared by: Plenary Group Holdings Pty Ltd
TECHNICAL ASSESSMENT	7 October 2021 Amélie Uhrig Point Advisory Pty Ltd

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2. CERTIFICATION INFORMATION

Description of organisation certification

This organisation certification is for the business operations of Plenary Group Holdings Pty Ltd, ABN 20 607 311 946, including the subsidiaries listed in the table below.

This certification includes the subsidiary companies responsible for each of our international operations, which are listed further below under 'Organisation Description'. As noted later in this document, our project investments and bid offices have been excluded from the emissions boundary.

This Public Disclosure Statement includes information for CY2024 reporting period.

Organisation description

Plenary Group Holdings Pty Ltd, ABN 607 311 946 (**Plenary**) is the parent company of the Plenary group, a leading independent developer, long-term investor, and manager of public infrastructure, specialising in public-private partnerships, precinct development and community infrastructure. Plenary trades as "Plenary" and "Plenary Group".

Established in 2004, Plenary now employs more than 230 professionals across offices in Sydney, Melbourne, Brisbane, Adelaide, London, United Arab Emirates and Singapore. The activities of all offices are included in this certification, whilst our project investments and use of bid offices have been excluded. Our assets under management comprise 22 projects worth more than \$32 billion. Plenary's business activities include origination, delivery and asset management.

Plenary has taken an operational control approach to its organisational boundary.

The following subsidiaries are also included within this certification:

Legal entity name	ABN	ACN
Plenary Origination Pty Ltd	83 161 527 519	161 527 519
Plenary Asset Management Pty Ltd	70 161 527 466	161 527 466
Plenary Services Pty Ltd	41 612 289 933	612 289 933
Plenary Investment Holdings Pty Ltd	52 607 316 950	607 316 950
Plenary Asia Holdings Pty Ltd	35 651 054 438	651 054 438
Plenary Asia Pte. Ltd.	Incorporated under the laws of Singapore	N/A
Plenary Middle East Ltd.	Incorporated under the laws of the Abu Dhabi Global Market	N/A
Plenary Europe Holdings Pty Ltd.	73 657 767 112	657 767 112
Plenary Europe Ltd	Incorporated in the UK	N/A
Plenary Funds Management Pty Ltd (PFM)	33 647 661 372	647 661 372
Pariter Pty Ltd	65 641 266 533	641 266 533

3.EMISSIONS BOUNDARY

Inside the emissions boundary

All emission sources listed in the emissions boundary are part of the carbon neutral claim.

Quantified emissions have been assessed as relevant and are quantified in the carbon inventory. This may include emissions that are not identified as arising due to the operations of the certified entity, however, are **optionally included**.

Non-quantified emissions have been assessed as relevant and are captured within the emissions boundary but are not measured (quantified) in the carbon inventory. All material emissions are accounted for through an uplift factor. Further detail is available at Appendix C.

Outside the emissions boundary

Excluded emissions are those that have been assessed as not relevant to an organisation’s operations and are outside of its emissions boundary or are outside of the scope of the certification. These emissions are not part of the carbon neutral claim. Further detail is available at Appendix D.

Inside emissions boundary		Outside emission boundary
<p><u>Quantified</u></p> <ul style="list-style-type: none"> • Accommodation and facilities • Climate Active Carbon Neutral products and services • Electricity (including base building electricity) • ICT services and equipment • Office equipment & supplies • Professional Services • Stationary Energy • (Base building natural gas) • Transport (Air) • Transport (Land and Sea) • Waste • Water • Working from home 	<p><u>Non-quantified</u></p> <p>N/A</p>	<p><u>Excluded</u></p> <p>Investment portfolio</p> <p>Bid offices</p>



4. EMISSIONS REDUCTIONS

Emissions reduction strategy

In our fifth year of certification, we have continued to progress our ESG Strategy, including work on various environmental, social and governance actions set out in our ESG Roadmap. More information about Plenary's approach to sustainability and ESG, including our ESG and Responsible Investment Policy, can be found here: <https://plenary.com/apac/about/sustainability-and-esg>

In its CY2021 certification, Plenary committed to achieving a reduction of its scope 2 electricity emissions per FTE by 30% from its 2019 base year, by 2027. Since December 2022, Plenary has procured 100% GreenPower for our tenancy electricity consumption in our two largest offices, Melbourne and Sydney. From January 2024, Plenary has also procured 100% GreenPower for our Brisbane office tenancy electricity consumption. These actions have resulted in a reduction of Plenary's scope 2 electricity emissions per FTE by more than 90%, surpassing the commitment made in our CY2021 certification. More information in relation to this is set out in the 'Emissions reduction actions' section below.

During the reporting year, Plenary continued to explore emissions reduction opportunities, including:

- Updating our Travel Policy to more explicitly recognise the environmental impact of business travel, particularly the significant greenhouse gas emissions associated with flights. The Travel Policy was amended to require that prior to arranging travel, employees consider the emissions impact of their proposed travel plans and whether their objectives could be achieved through alternative means such as online meetings. Additionally, the Policy asks employees to optimise the efficiency and business value of their travel, whilst minimising environmental impact, by scheduling in-person meetings in such a way as to reduce the total number of flights required overall.
- Initiatives to improve energy efficiency and to improve waste diversion and reduction within our office tenancies.
- Continuing to improve the energy efficiency of our IT equipment and end-of-life strategies.
- The purchase of other Climate Active certified carbon neutral products and services, in addition to tenancy light and power electricity supply, which we already procure in this way.
- The finalisation and implementation of our Sustainable Procurement Policy, guided by ISO20400, and the roll-out of our Supplier Code of Conduct, which promote, among other things, environmentally responsible consumption and disposal practices and the reduction of emissions within our supply chain.
- Encouraging the adoption of positive environmental behaviours by our staff.

Despite Plenary's commitment to reducing emissions, our emissions for CY2024 have increased as compared with CY2023, due to the following factors:

- **International business activities:** as noted in previous filings, Plenary's Australian-based team has faced an increased requirement to travel internationally to pursue new business opportunities in international growth markets, including Asia, the Middle East and Europe, resulting in higher emissions associated with long business class flights and usage of hotel accommodation. In addition to traveling to participate in bid opportunities for new projects, during CY2024 a significant amount of travel was undertaken in connection a new partnership between Plenary and an international investor.
- **Professional services fees:** associated with the growth of the business and our international expansion, together with the formation of the investment partnership referenced above, there was significant additional spend on professional services fees, particularly legal fees, with an associated increase in emissions.
- Plenary continues to encourage the use of online meeting and collaboration technology to reduce travel. However, due to the nature of Plenary's business, which often requires in-person meetings, relationship development and management, and attendance at industry events, we face ongoing challenges in reducing travel-related emissions.

Emissions reduction actions

Plenary's key emission reduction activities during the reporting period are set out below.

- **Tenancy Electricity Consumption:** We procured 100% GreenPower for our tenancy electricity supply in our two largest corporate offices, Melbourne and Sydney, along with our Brisbane office.
- **Energy and resource efficiency:** we have continued to use office multifunctional devices with energy saving properties and recyclable design along with a print management software solution to help users keep sustainability in mind when printing. The system includes functions such as disabling automatic printing, prompting users to minimise paper and ink usage when printing, and reporting functionality to identify high users, to assist with targeted reduction initiatives. Plenary has also continued to take up online solutions for systems and processes across the company, to reduce paper usage and printing across the offices.
- **Online meeting and collaboration tools:** Plenary continued to encourage the uptake of online meeting solutions for internal and external meetings, as an alternative to traveling to attend meetings in-person.
- Plenary has investigated ways to reduce the emissions impacts associated with business travel, particularly flights. Discussions with our airline partners and our travel agent on this topic remain ongoing.

5. EMISSIONS SUMMARY

Emissions over time

		Emissions since base year	
		Total tCO ₂ -e (without uplift)	Total tCO ₂ -e (with uplift)
Base year/ Year 1:	2019	1,397.07	1,417.46
Year 2:	2020	777.09	788.43
Year 3:	2021	759.74	773.06
Year 4	2022	1,562.65	1,617.41
Year 5	2023	1,940.31	2,030.86
Year 6	2024	2,658.26	2,872.87

Significant changes in emissions

Significant changes in emissions			
Emission source	Previous year emissions (t CO ₂ -e)	Current year emissions (t CO ₂ -e)	Reason for change
Legal services	86.74	328.63	Significantly higher requirement for legal services to support the pursuit of new business opportunities in Australia and in international growth markets, as well as increased requirement for legal services associated with corporate activities.
Long business class flights (>3,700km)	851.05	1,043.68	Increased international travel to pursue new business opportunities in international growth markets including Asia Pacific, the Middle East and Europe.

Use of Climate Active carbon neutral products, services, buildings or precincts

Certified brand name	Product/Service/Building/Precinct used
Powershop	Business Saver Electricity (100% GreenPower)

Emissions summary

The electricity summary is available in Appendix B. Electricity emissions were calculated using a **market-based** approach.

Emission category	Scope 1 emissions (tCO ₂ -e)	Scope 2 emissions (tCO ₂ -e)	Scope 3 emissions (tCO ₂ -e)	Total emissions (t CO ₂ -e)
Accommodation and facilities	0.00	0.00	172.82	172.82
Climate Active carbon neutral products and services	0.00	0.00	0.00	0.00
Electricity	0.00	1.84	24.05	25.89
ICT services and equipment	0.00	0.00	94.74	94.74
Office equipment & supplies	0.00	0.00	16.61	16.61
Professional Services	0.00	0.00	553.69	553.69
Stationary Energy (gaseous fuels)	12.82	0.00	2.01	14.83
Stationary Energy (liquid fuels)	0.00	0.00	0.00	0.00
Stationary Energy (solid fuels)	0.00	0.00	0.00	0.00
Transport (Air)	0.00	0.00	1458.42	1458.42
Transport (Land and Sea)	0.00	0.00	291.61	291.61
Waste	0.00	0.00	4.27	4.27
Water	0.00	0.00	2.10	2.10
Working from home	0.00	0.00	23.28	23.28
Total emissions (tCO₂-e)	12.82	1.84	2643.59	2658.26

Uplift factors

An uplift factor is an upwards adjustment to the total carbon inventory to account for relevant emissions that cannot be reasonably quantified or estimated. This conservative accounting approach helps ensure the integrity of the carbon neutral claim.

Reason for uplift factor	tCO ₂ -e
To account for activities associated with Plenary Asia (Singapore)	41.94
To account for activities associated with Plenary Middle East	114.40
To account for activities associated with Plenary Europe (London)	58.28
Total of all uplift factors (tCO ₂ -e)	214.62
Total emissions footprint to offset (tCO₂-e) <i>(total emissions from summary table + total of all uplift factors)</i>	2,873

The Climate Active calculators do not allow for input from offices outside of Australia, hence the uplift was used for Plenary's international offices instead. Plenary has calculated uplift in respect of its three international offices based on the number of employees in each office, using the emissions per person in Plenary's Australia operations, excluding categories where actual data was available in respect of the international staff, such as travel-related data including flights and accommodation.

Minimal information regarding electricity consumption was available due to the offices being located in serviced facilities rather than leased or owned premises. Therefore, the electricity portion of the uplift calculation is based on the tenancy floor space electricity consumption per person from the Australian offices. The calculation takes into account that Plenary's international team members work from home one day per week.

6. CARBON OFFSETS

Eligible offsets retirement summary

Offsets retired for Climate Active certification

Type of offset unit		Quantity used for this reporting period		Percentage of total units used	
Australian Carbon Credit Units (ACCU)		500		17.40%	
Verified Carbon Units (VCUs)		2103		73.20%	
Verified Emissions Reductions (VERs)		270		9.40%	

Project name	Type of offset unit	Registry	Date retired	Serial number	Vintage	Total quantity retired	Quantity used in previous reporting periods	Quantity banked for future reporting periods	Quantity used for this reporting period	Percentage of total used this reporting period
Oriners & Sefton Savanna Burning Project	ACCU	ANREU	31/07/2025	8,347,476,631 - 8,347,477,130	2022-23	500	0	0	500	17.40%
Thai Hoa Wind Power Project	VER	Gold Standard Impact Registry	27/05/2024	GS1-1-VN-GS11251-12-2023-26254-14000-15099	2023	1100	830	0	270	9.40%
Vinh Hao 6 Solar Power Project	VCU	Verra Registry	19/08/2025	13160-474653162-474655361-VCS-VCU-842-VER-VN-1-2040-01012020-31122020-0	2020	2200	0	97	2103	73.20%

Co-benefits

Oriners & Sefton Savanna Burning Project

The Oriners & Sefton Savanna Burning Project is undertaken by the Kowanyama Rangers through the Kowanyama Aboriginal Shire Council, who conduct controlled, cooler fires in the early dry season to reduce the potential for intense, uncontrolled fires later in the dry season. In addition to generating local revenue the Rangers work to improve land condition for culture and biodiversity. The Project's co-benefits can be mapped to the following Sustainable Development Goals: 13 - Climate Action and 15 - Life on Land.

Thai Hoa Wind Power Project

The Thai Hoa Wind Power Project comprises the construction and operation of an onshore wind farm in Vietnam to generate renewable energy that is transferred to the national grid, reducing reliance on fossil fuels and contributing to the fulfilment of energy security and emissions reduction targets. It is estimated that the net electricity generated from this Project is 248,500 MWh per year. The Project's co-benefits can be mapped to the following Sustainable Development Goals: 7 - Affordable and Clean Energy; 8 - Decent Work and Economic Growth, and 13 - Climate Action.

Vinh Hao 6 Solar Power Project

The Vinh Hao 6 Solar Power Project involves the construction and operation of a 41 MW solar power plant in Vietnam. Electricity generated from the plant is exported to Vietnam's national grid, reducing reliance on fossil fuel sources. It is estimated that the net electricity generated from the Project is 82,913 MWh per year. The Project's co-benefits can be mapped to the following Sustainable Development Goals: 7 - Affordable and Clean Energy; 8 - Decent Work and Economic Growth, and 13 - Climate Action.



7. RENEWABLE ENERGY CERTIFICATE (REC) SUMMARY

Renewable Energy Certificate (REC) summary

N/A

APPENDIX A: ADDITIONAL INFORMATION

Evidence of retirement of Oriners & Sefton Savanna Burning Project ACCUs as described in Section 6 (Eligible offsets retirement summary)

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Australian Government
Clean Energy Regulator



01 August 2025 VC202526-00802

To whom it may concern,

Voluntary cancellation of units in ANREU

This letter is confirmation of the voluntary cancellation of units in the Australian National Registry of Emissions Units (ANREU) by ANREU account holder, Commonwealth Bank of Australia (account number AU-1021).

The details of the cancellation are as follows:

Date of transaction	31 July 2025
Transaction ID	AU42984
Type of units	KACCU
Total Number of units	500
Serial number range	8,347,476,631 - 8,347,477,130
ERF Project	Oriners & Sefton Savanna Burning Project – EOP100959
Vintage	2022-23
Transaction comment	Retired on behalf of Plenary Group Holdings Pty Ltd to meet its obligations under the Climate Active Carbon Neutral Standard

Details of all voluntary cancellations in the ANREU are published on the Clean Energy Regulator’s website, [Voluntary cancellations register | Clean Energy Regulator \(cer.gov.au\)](#).

If you require additional information about the above transaction, please email RegistryContact@cer.gov.au

Yours sincerely



David O’Toole
ANREU and International
NGER and Safeguard Branch
Scheme Operations Division

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**CLEAN
ENERGY
REGULATOR**

OFFICIAL

APPENDIX B: ELECTRICITY SUMMARY

There are two international best-practice methods for calculating electricity emissions – the location-based method and the market-based method. Reporting electricity emissions under both methods is called dual reporting.

Dual reporting of electricity emissions is useful, as it provides different perspectives of the emissions associated with a business's electricity usage.

Location-based method:

The location-based method provides a picture of a business's electricity emissions in the context of its location, and the emissions intensity of the electricity grid it relies on. It reflects the average emissions intensity of the electricity grid in the location (State) in which energy consumption occurs. The location-based method does not allow for any claims of renewable electricity from grid-imported electricity usage.

Market-based method:

The market-based method provides a picture of a business's electricity emissions in the context of its renewable energy investments. It reflects the emissions intensity of different electricity products, markets and investments. It uses a residual mix factor (RMF) to allow for unique claims on the zero emissions attribute of renewables without double-counting.

For this certification, electricity emissions have been set by using the **market-based approach**.

Market-based approach summary			
Market-based approach	Activity Data (kWh)	Emissions (kg CO ₂ -e)	Renewable percentage of total
Behind the meter consumption of electricity generated	0	0	0%
Total non-grid electricity	0	0	0%
LGC Purchased and retired (kWh) (including PPAs)	0	0	0%
GreenPower	86,874	0	36%
Climate Active precinct/building (voluntary renewables)	0	0	0%
Precinct/Building (LRET)	0	0	0%
Precinct/Building jurisdictional renewables (LGCS surrendered)	0	0	0%
Electricity products (voluntary renewables)	0	0	0%
Electricity products (LRET)	0	0	0%
Electricity products jurisdictional renewables (LGCs surrendered)	0	0	0%
Jurisdictional renewables (LGCs surrendered)	0	0	0%
Jurisdictional renewables (LRET) (applied to ACT grid electricity)	0	0	0%
Large Scale Renewable Energy Target (applied to grid electricity only)	26,143	0	11%
Residual Electricity	128,001	116,481	0%
Total renewable electricity (grid + non grid)	113,017	0	47%
Total grid electricity	241,018	116,481	47%
Total electricity (grid + non grid)	241,018	116,481	47%
Percentage of residual electricity consumption under operational control	8%		
Residual electricity consumption under operational control	10,240	9,318	
Scope 2	9,115	8,294	
Scope 3 (includes T&D emissions from consumption under operational control)	1,125	1,024	
Residual electricity consumption not under operational control	117,761	107,163	
Scope 3	117,761	107,163	

Total renewables (grid and non-grid)	46.89%
Mandatory	10.85%
Voluntary	36.04%
Behind the meter	0.00%
Residual scope 2 emissions (t CO₂-e)	8.29
Residual scope 3 emissions (t CO₂-e)	108.19
Scope 2 emissions liability (adjusted for already offset carbon neutral electricity) (t CO₂-e)	1.84
Scope 3 emissions liability (adjusted for already offset carbon neutral electricity) (t CO₂-e)	24.05
Total emissions liability (t CO₂-e)	25.89

Figures may not sum due to rounding. Renewable percentage can be above 100%

Location-based approach summary						
Location-based approach	Activity Data (kWh) total	Under operational control			Not under operational control	
Percentage of grid electricity consumption under operational control	50%	(kWh)	Scope 2 Emissions (kgCO ₂ -e)	Scope 3 Emissions (kgCO ₂ -e)	(kWh)	Scope 3 Emissions (kgCO ₂ -e)
NSW	131,655	65,828	44,763	3,291	65,828	48,054
SA	4,453	2,227	557	178	2,227	735
VIC	78,202	39,101	30,890	2,737	39,101	33,627
QLD	26,708	13,354	9,748	2,003	13,354	11,752
Grid electricity (scope 2 and 3)	241,018	120,509	85,958	8,210	120,509	94,167
NSW	0	0	0	0		
SA	0	0	0	0		
VIC	0	0	0	0		
QLD	0	0	0	0		
Non-grid electricity (behind the meter)	0	0	0	0		
Total electricity (grid + non grid)	241,018					

Residual scope 2 emissions (t CO ₂ -e)	82.96
Residual scope 3 emissions (t CO ₂ -e)	102.38
Scope 2 emissions liability (adjusted for already offset carbon neutral electricity) (t CO ₂ -e)	49.87
Scope 3 emissions liability (adjusted for already offset carbon neutral electricity) (t CO ₂ -e)	60.49
Total emissions liability	110.36

Operations in Climate Active buildings and precincts

Operations in Climate Active buildings and precincts	Electricity consumed in Climate Active certified building/precinct (kWh)	Emissions (kg CO ₂ -e)
N/A	0	0
<p><i>Climate Active carbon neutral electricity is not renewable electricity. These electricity emissions have been offset by another Climate Active member through their building or precinct certification. This electricity consumption is also included in the market based and location-based summary tables. Any electricity that has been sourced as renewable electricity by the building/precinct under the market-based method is outlined as such in the market-based summary table.</i></p>		

Climate Active carbon neutral electricity products

Climate Active carbon neutral electricity product used	Electricity claimed from Climate Active electricity products (kWh)	Emissions (kg CO ₂ -e)
Powershop Business Saver (100% GreenPower) - VIC	40,821	0
Powershop Business Saver (100% GreenPower) - NSW	58,729	0
<p><i>Climate Active carbon neutral electricity is not renewable electricity. These electricity emissions have been offset by another Climate Active member through their electricity product certification. This electricity consumption is also included in the market based and location-based summary tables. Any electricity that has been sourced as renewable electricity by the electricity product under the market-based method is outlined as such in the market-based summary table.</i></p>		

APPENDIX C: INSIDE EMISSIONS BOUNDARY

Non-quantified emission sources

The following emissions sources have been assessed as relevant, are captured within the emissions boundary, but are not measured (quantified) in the carbon inventory. They have been non-quantified due to one of the following reasons:

1. **Immaterial** <1% for individual items and no more than 5% collectively
2. **Cost effective** Quantification is not cost effective relative to the size of the emission but uplift applied.
3. **Data unavailable** Data is unavailable, but uplift applied. A data management plan must be put in place to provide data within 5 years.
4. **Maintenance** Initial emissions non-quantified but repairs and replacements quantified.

Relevant non-quantified emission sources	Justification reason
N/A	N/A

Data management plan for non-quantified sources

There are no non-quantified sources in the emission boundary that require a data management plan.

APPENDIX D: OUTSIDE EMISSIONS BOUNDARY

Excluded emission sources

The below emission sources have been assessed as not relevant to this organisation's operations and are outside of its emissions boundary. These emissions are not part of the carbon neutral claim. Emission sources considered for relevance must be included within the certification boundary if they meet two of the five relevance criteria. Those which only meet one condition of the relevance test can be excluded from the certification boundary.

Emissions tested for relevance are detailed below against each of the following criteria:

1. **Size** The emissions from a particular source are likely to be large relative to the organisation's electricity, stationary energy and fuel emissions.
2. **Influence** The responsible entity has the potential to influence the reduction of emissions from a particular source.
3. **Risk** The emissions from a particular source contribute to the organisation's greenhouse gas risk exposure.
4. **Stakeholders** Key stakeholders deem the emissions from a particular source are relevant.
5. **Outsourcing** The emissions are from outsourced activities previously undertaken within the organisation's boundary, or from outsourced activities typically undertaken within the boundary for comparable organisations.

Excluded emissions sources summary

Emission sources tested for relevance	Size	Influence	Risk	Stakeholders	Outsourcing	Justification
Investment portfolio	Y	N	N	N	N	<p>Size: Plenary's investments are typically partial ownership stakes in project companies which subcontract to and manage multiple parties to complete the design, construction, operations, and maintenance of infrastructure projects under a concession from government clients. Whilst the emissions generated by the projects (which include education, health and transport projects) are significant, they are not generated by Plenary at the organisation level nor are they within Plenary's operational control or influence, for the reasons noted below.</p> <p>Influence: We do not have the potential to materially influence the emissions from this source. The investments are in project companies which are subject to the constraints of co-ownership with other investors and are bound by long-term contracts with the end-client and subcontractors. Operational emissions are within the control of the Government operators of the facilities.</p> <p>Risk: There are no relevant laws or regulations that apply to limit emissions arising from Plenary's investment in project companies.</p> <p>Stakeholders: Plenary's organisational stakeholders are unlikely to consider this a relevant source of emissions for our business at the organisation level, which is the basis of this certification.</p> <p>Outsourcing: The emissions are not from activities previously undertaken within Plenary's organisation boundary, or from activities typically undertaken within the boundary for comparable organisations.</p>
Bid offices	N	N	N	N	N	<p>Size: The emissions source is likely to be low compared to the total emissions from electricity, stationary energy, and fuel emissions.</p> <p>Influence: We do not have the potential to materially influence the emissions from this source. These offices are established on a temporary basis under a short-term arrangement and are often collocated with other consortium members.</p> <p>Risk: There are no relevant laws or regulations that apply to limit emissions specifically from this source, the source does not create supply chain risks, and it is unlikely to be of significant public interest.</p> <p>Stakeholders: Key stakeholders are unlikely to consider this a relevant source of emissions for our business at the organisation level, which is the basis of this certification.</p> <p>Outsourcing: We have not previously undertaken this activity within our emissions boundary and comparable organisations do not typically undertake this activity within their boundary.</p>



An Australian Government Initiative

